# DELAWARE COUNTY, PENNSYLVANIA

### **2016 BUDGET**

Statement of Revenues Required to Fund Expenses of Administration, Operation and Debt Service for the Eastern and Western Delaware County Service Areas for the Year Ending December 31, 2016 and

Statements of Service Charges to be Imposed on Users for Said Year

Prepared by: Robert J. Willert, Executive Director

John Pileggi, Controller

Proposed Adoption by Board:

Approved by Consulting Engineer:

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2016 BUDGET
RATES AND CHARGES- WESTERN

	GALLONS GALLONS 2015 Budget 2016 Budget	GALLONS GALLONS GALLONS GALLONS	% Change	1,000 Gallons/ or Charge Per Minimum 2015 Budget 2016 Budget	ons/ Minimum 116 Budget	% Change	Total Revenue 2015 Budget 2016 Budget	venue 2016 Budget	% Change	\$ Change
Retail: Chester City Parkside Upland Chester Twp. Trainer Marcus Hook Minimums # of accounts	828,789 43,409 133,793 41,196 37,605 54,980 4,567	827,593 43,985 123,278 42,700 36,599 53,987 3,998	-0 14% 1 33% -7 86% 3 65% -2.68% -1.81%	\$4.19 \$4.16 \$4.16 \$6.32 \$6.36 \$6.20	\$4.37 \$4.37 \$4.37 \$4.37 \$8.68 \$6.68 \$86.92	4,30% 5,05% 5,05% 5,05% 4,33% 5,03% 6,00%	\$3,472,626 \$180,581 \$556,579 \$171,375 \$312,874 \$349,673 \$374,494	\$3,616,581 \$192,214 \$538,725 \$186,599 \$317,679 \$360,633 \$347,506	4.15% 6.44% -3.21% 8.88% 1.54% 3.13%	\$143,956 \$11,633 -\$17,854 \$15,224 \$4,806 \$10,960 -\$26,988
TOTAL	1,144,339	1,132,140	-1.07%				\$5,418,202	82,559,938	2,62%	\$141,736
Setall Industrial: (1) Exelon Ace Linen PQ Health Mats Delco Linens Covanta Congoleum Monroe - Sanilary	1,158 15,600 21,000 2,861 11,525 1,119 4,278 10,000	1,317 11,000 20,440 9,880 1,119 4,278	13,73% -29,49% -100.00% -14,27% 0.00% 0.00%	\$5.26 \$5.26 \$5.26 \$5.26 \$5.26 \$5.26 \$5.26 \$5.26 \$5.26	\$5.37 \$5.37 \$5.37 \$5.37 \$5.37 \$5.37 \$9.62	2.09% 2.09% 2.09% 2.09% 2.09% 2.09% 2.01%	\$6.091 \$82,056 \$110,460 \$15,049 \$6,622 \$5,886 \$40,342 \$94,300	\$7,072 \$59,070 \$109,763 \$0 \$53,056 \$6,009 \$41,154	16.11% -28.01% -0.63% -100.00% -12.48% 2.09% 2.09% 2.01%	\$981 -\$22,986 -\$697 -\$1,5049 -\$7,566 \$123 \$813 \$813
TOTAL	67,541	58,034	-14.08%	THE STREET	Sales and Sales	Name of Street	\$414,805	\$372,324	-10.24%	-\$42,481
<u>Wholesale</u> EDU: Brookhaven Nether Providence	316,951 367,693	248,533 360,900	-21.59%	\$1.90	\$2.00	5,26% 5.26%	\$602,207	\$497,066 \$721,800	-17.46%	-\$105,141 \$23,183
TOTAL	694,644	609,433	-10.89%	COLUMN SERVICE	SELENCTES.	S COMME	\$1,300.824	\$1,218,866	-6.30%	-\$81,958
MESTERN: Southern Socore Stadium Eddystone Boeing Harrah's Racino Lower Chichester	976,000 4,650 146,000 58,400 20,075 189,800	823,500 4,650 146,400 58,400 20,075 190,320	-5.99% 0.00% 0.27% 0.00% 0.00%	\$2.09 \$2.09 \$2.09 \$2.09 \$2.09	\$2.18 \$2.18 \$2.18 \$2.18 \$2.18 \$2.18	4.31% 4.31% 4.31% 4.31% 4.31%	\$1,830,840 \$9,719 \$305,140 \$122,056 \$41,957 \$396,682	\$1,795,230 \$10,137 \$319,152 \$127,312 \$43,764 \$414,898	-1.95% 4.31% 4.59% 4.31% 4.31% 4.59%	-\$35,610 \$419 \$14,012 \$5,256 \$1,807 \$18,216
TOTAL	1,284,925	1,243,345 -3.98%	-3.98%				\$2,708,393	\$2,710,492	0,15%	\$4,099
Molesale Industrial: (1) Kimberly Clark Sunoco Rhodia Braskem Liberty FPL Monroe-Process	1,460,000 1,095,000 8,400 29,000 112,800 86,500 51,100	1,372,500 1,267,458 10,740 60,000 135,500 51,240 96,700	-5.99% 15.75% 27.86% 106.90% 20.12% -40.76% 89.24%	\$2.41 \$2.41 \$2.41 \$2.41 \$2.41 \$2.41	\$2.46 \$2.46 \$2.46 \$2.46 \$2.46 \$2.46 \$2.46	2.07% 2.07% 2.07% 2.07% 2.07% 2.07%	\$3,518,600 \$2,638,950 \$20,244 \$69,890 \$271,848 \$208,465 \$123,151	\$3,376,350 \$3,117,947 \$26,420 \$147,600 \$333,330 \$126,050 \$237,882	-4.04% 18.15% 30.51% 111.19% 22.62% -39.53% 93.16%	-\$142,250 \$478,997 \$6,176 \$77,710 \$61,482 -\$82,415 \$114,731
Chester Ridley Creek	2,842,800	2,994,138	6.32%		9	7 4 4 5 5	\$6,851,148	\$7,365,579	7,61%	\$514,431
Southwest Authority Middletown	1,007,400 671,600	966,240 644,160	4.09%	\$2.53 \$2.53	\$2.66	5.14% 5.14%	\$2,548,722 \$1,699,148	\$2,570,198 \$1,713,466	0.84%	\$21,476 \$14,318
Total	4 620 000	1810 400 - 109%	A 00%	SATUR SHADOLD ST	STATE OF STREET	CONTRACTOR OF THE PERSON	64 247 070	CA 282 564	STATE OF STREET	ALCOHOL:

<sup>(1)</sup> Plus excess BOD/TSS surcharge at \$.30/LB and \$.27/LB respectively. Delcora has a surcharge for BOD and TSS over 300 MGNL. Permit Industries at times send Delcora an excess of this amount, which may result in a surcharge amount.

# 2016 BUDGET

RATES AND CHARGES- Eastern

	PROJECTED	CTED								
	FLOW IN MM	× N N N	%	RATE	RATE Per	%				
	GALLONS	SNC	Change	9 000 G	000 Gallons	Change	Total Revenue	evenue	% Change \$ Change	\$ Change
	2015 Budget 2016 Budget	2016 Budget		2015 Budget 2016 Budget	2016 Budget		20151	2016 Budget		E
Eastern Authority Central Delaware County Authority	4,270,500	4,101,000	-3.97%	\$1.96	\$2.06	\$2.06 5.10%	\$8,370,180	\$8,448,060	0.93%	\$77,880
Darby Creek Joint Authority	8,577,500	8,052,000	-6.13%	\$1.96	\$2.06	5.10%	\$16,811,900	\$16,587,120	-1.34%	-\$224,780
Muckinipates Authority	1,898,000	1,830,000	-3.58%	\$1.96	\$2.06	\$2.06 5.10%	\$3,720,080	\$3,769,800	1.34%	\$49,720
TOTA	14 746 000	13 983 000	-5 17%				\$28 902 160	\$28 902 460 \$28 804 980	-0 34%	-\$97 180
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#### **2016 BUDGET**

## REVENUE AND EXPENSE ANALYSIS

Revenues:	2015	2016	\$ Change	% Change
Service Charges:				
Eastern Delaware County			477.000	0.000/
Central Delaware County Authority	\$8,370,180	\$8,448,060	\$77,880	0.93%
Darby Creek Joint Authority	\$16,811,900	\$16,587,120	-\$224,780	-1.34%
Muckinipates Authority	\$3,720,080	\$3,769,800	\$49,720 \$4,405,000	1.34%
Edgmont	000 000 100	\$1,105,000	\$1,105,000	NC 3.49%
	\$28,902,160	\$29,909,980	\$1,007,820	3.4970
Western Delaware County	\$5,418,202	\$5,559,938	\$141.736	2.62%
Residential	\$1,300,824	\$1,218,866	-\$81,958	-6.30%
EDU Wholesale Retail Industrial	\$414,805	\$372,324	-\$42,481	-10.24%
Western Wholesale	\$2,706,393	\$2,710,492	\$4,099	0.15%
Wholesale Industrial	\$6,851,148	\$7,365,579	\$514,431	7.51%
Chester Ridley Creek	\$4,247,870	\$4,283,664	\$35,794	0.84%
Chester Maley Grook	\$20,939,242	\$21,510,864	\$571,622	2.73%
Remote Locations	\$950,000	\$950,000	\$0	0.00%
Total Service Charges	\$50,791,402	\$52,370,844	\$1,579,442	3.11%
Other Revenues:				
Interest Income investments	\$250,000	\$300,000	\$50,000	20.00%
Residual Waste	\$3,400,000	\$3,600,000	\$200,000	5.88%
Covanta Effluent Usage	\$100,000	\$100,000	\$0	0.00%
Load Surcharge	\$325,000	\$375,000	\$50,000	15.38%
Other Income	\$350,000	\$350,000	\$0	0.00%
	\$4,425,000	\$4,725,000	\$300,000	6.78%
Total Revenues	\$55,216,402	\$57,095,844	\$1,879,442	3.40%
Expense:				
Philadelphia Plant Treatment Costs	\$12,483,513	\$9,945,825	-\$2,537,688	-20.33%
Debt Service	\$8,150,000	\$8,720,000	\$570,000	6.99%
Salaries & Wages	\$8,889,817	\$9,506,528	\$616,711	6.94%
Overtime	\$1,133,500	\$1,155,700	\$22,200	1.96%
Utilities	\$2,699,875	\$2,852,050	\$152,175	5.64%
Chemicals	\$590,000	\$610,000	\$20,000	3.39%
Employee Benefits	\$3,965,634	\$4,068,908	\$103,274	2.60%
Pension	\$850,000	\$1,693,616	\$843,616	99.25%
Repairs & Maintenance	\$1,718,500	\$2,215,310	\$496,810	28.91%
Insurance	\$690,150	\$674,250	-\$15,900	-2.30%
Minor Equipment & Supplies	\$247,572	\$201,596	-\$45,976	-18.57%
Information Technology	\$584,100	\$545,500	-\$38,600	-6.61%
Solicitor	\$450,000	\$500,000	\$50,000	11.11%
Consulting	\$200,000	\$200,000	\$0 *0	0.00% 0.00%
Solids Disposal/Grit Screening	\$1,230,000	\$1,230,000	\$0 -\$35,000	-7.78%
Engineering	\$450,000	\$415,000 \$706,100	\$104,900	17.45%
Other Contracted Services	\$601,200 \$175,200	\$706,100 \$163,135	-\$12,075	-6.89%
Office & Advertising	\$175,200	\$163,125 \$323,000	\$323,000	NC
Strategic Plan	\$86,800	\$71,180	-\$15,620	-18.00%
Dues and Conferences	\$60,600	\$482,505	Ψ10,020	NC NC
Edgmont Treatment	\$140,500	\$124,000	-\$16,500	-11.74%
Education and Training	\$700,000	\$700,000	\$0	0.00%
Contingency Capital Reserve PWD and Chester LTCP	\$00,000	\$7,000,000	\$7,000,000	NC
Capital Reserve Replacing Capital Assets	\$9,180,041	\$2,991,651	-\$6,188,390	-67.41%
Total Expenses	\$55,216,402	\$57,095,844	\$1,879,442	3.40%
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NC = Not Calculable

#### **2016 BUDGET SUMMARY**

#### **EXPENSE BY DEPARTMENT**

	LAI LIGH BI D	LIAKINEN		
	2015	2016	\$ Change	% Change
Expense:				,
Administration, IT, Engineering				
Total	\$5,845,419	\$6,623,326	\$777,907	13.31%
Debt Service:				
Total	\$8,150,000	\$8,720,000	\$570,000	6.99%
Operations and Maintenance:				
Eastern Delaware County:		3.00		
Pump Stations	\$1,147,565	\$1,238,490	\$90,925	7.92%
Philadelphia Treatment	\$12,483,513	\$9,945,825	-\$2,537,688	-20.33%
Total East Expenses	\$13,631,078	\$11,184,315	-17.95%	0.00%
Western Delaware County:				
Western Regional Treatment Plant	\$9,847,179	\$10,939,161	\$1,091,982	11.09%
Industrial Pretreatment	\$254,899	\$374,332	\$119,433	46.86%
Central Lab	\$653,041	\$686,234	\$33,193	5.08%
Chester Pump Station	\$376,047	\$356,262	-\$19,785	-5.26%
Sewer Maintenance	\$1,970,902	\$2,041,214	\$70,312	3.57%
Chester Area Lift Stations	\$216,026	\$121,271	-\$94,755	-43.86%
Eddystone Pump Station	\$111,757	\$68,886	-\$42,871	-38.36%
Customer Revenue (Billing)	\$534,090	\$560,956	\$26,866	5.03%
Marcus Hook/Lower Chi	\$148,866	\$126,612	-\$22,254	-14.95%
Trainer Pump Stations	\$47,780	\$28,426	-\$19,354	-40.51%
Remote Locations	\$1,207,090	\$1,381,375	\$174,285	14.44%
Sludge Processing	\$2,077,400	\$2,200,000	\$122,600	5.90%
Southern Pump Stations	\$82,891	\$32,660	-\$50,231	-60.60%
Chester Ridley Creek	\$181,896	\$369,762	\$187,866	103.28%
Edgmont		\$589,401	\$589,401	NC
Contingency	\$700,000	\$700,000	\$0	0.00%
Total West Expenses	\$18,409,864	\$20,576,552	\$2,166,688	11.77%
Total Evnences	\$46,036,361	\$47 104 193	2 32%	\$1,067,832
Total Expenses	\$46,036,361	\$47,104,193	2.32%	\$1,067,

#### 2016

**ESTIMATE OF SERVICE CHARGES** 

**FOR** 

CENTRAL DELAWARE COUNTY AUTHORITY

DARBY CREEK JOINT AUTHORITY

**MUCKINIPATES AUTHORITY** 

In Accordance With Section 3.06 of the Service agreements Dated December 1, 1973 (plus subsequent amendments)

Adopted by Board:

November 17, 2015

Approved by

Consulting Engineer:

# 2016 ESTIMATE SERVICE CHARGE

To: Central Delaware County Authority

#### Statement of Estimates of Service Charge for Calendar Year 2016 per Section 3.06 of Service Agreement Dated December 1, 1973 (plus subsequent amendments)

			2015	2016
1.	Estimated Operating and Capital costs of DELCORA for Eastern Delaware County System		\$28,902,160	\$28,804,980
2.	Estimated Amount to be Paid to DELCORA During Yea	r	\$8,370,180	\$8,448,060
3.	Amount of Credit Resulting from Previous Years Overpayment		\$0	\$0
4.	Amount of Credit Resulting from Governmental Grants, etc.		\$0	\$0
	Total Credits		\$0	\$0
	Net Estimated Billing		\$8,370,180	\$8,448,060
5.	Amount Due as Result of any Prior Year's Bill not Paid Plus Interest		\$0	\$0
	Total Due for Year		\$8,370,180	\$8,448,060
	Payment of Above Due as Follows:			
	March 31, 2016 June 30, 2016 September 30, 2016 December 31, 2016	\$2,112,015 \$2,112,015 \$2,112,015 \$2,112,015		
	Total	\$8,448,060		

# 2016 ESTIMATE SERVICE CHARGE

To: Darby Creek Joint Authority

Statement of Estimates of Service Charge for Calendar Year 2016 per Section 3.06 of Service Agreement Dated December 1, 1973 (plus subsequent amendments)

				2015	2016
1.	Estimated Operating and Capital costs of DELC for Eastern Delaware County System for 2016			\$28,902,160	\$28,804,980
2.	Estimated Amount to be Paid to DELCORA Du	ring Year		\$16,811,900	\$16,587,120
3.	Amount of Credit Resulting from Previous Year Overpayment N	s ONE		\$0	\$0
4.	Amount of Credit Resulting from Governmental Grants, etc.			\$0	\$0
	Total Credits			\$0	\$0
	Net Estimated Billing			\$16,811,900	\$16,587,120
5.	Amount Due as Result of any Prior Year's Bill n	ot Paid		\$0	\$0
	Total Due for Year			\$16,811,900	\$16,587,120
	Payment of Above Due as Follows:				*
	March 31, 2016 June 30, 2016 September 30, 2016 December 31, 2016	\$4, \$4,	146,780 146,780 146,780 146,780		
	Total	<u>\$16,</u>	587,120		

# 2016 ESTIMATE SERVICE CHARGE

To: Muckinipates Authority

Statement of Estimates of Service Charge for Calendar Year 2016 per Section 3.06 of Service Agreement Dated December 1, 1973 (plus subsequent amendments)

			2015	2016
1.	Estimated Operating and Capital costs of DELCORA for Eastern Delaware County System for 2016		\$28,902,160	\$28,804,980
2.	Estimated Amount to be Paid to DELCORA During Year		\$3,720,080	\$3,769,800
3.	Amount of Credit Resulting from Previous Years Overpayment		\$0	\$0
4.	Amount of Credit Resulting from Governmental Grants, etc.		\$0	\$0
	Total Credits		\$0	\$0
	Net Estimated Billing		\$3,720,080	\$3,769,800
5.	Amount Due as Result of any Prior Year's Bill not Paid Plus Interest		\$0	\$0
	Total Due for Year		\$3,720,080	\$3,769,800
	Payment of Above Due as Follows:			
	March 31, 2016 June 30, 2016 September 30, 2016 December 31, 2016	\$942,450 \$942,450 \$942,450 \$942,450		
	Total	\$3,769,800		