#### DELAWARE COUNTY, PENNSYLVANIA

#### **2021 BUDGET**

Statement of Revenues Required to Fund
Expenses of Administration, Operation and
Debt Service for the Eastern and Western
Delaware County Service Areas for the Year
Ending December 31, 2021
and
Statements of Service Charges to be Imposed

Prepared by: Robert J. Willert, Executive Director

John Pileggi, Controller

on Users for Said Year

Proposed Adoption by Board:

11/17/2020

Approved by Consulting Engineer:

Page W Johnson (Doc 16, 2020 11:00 EST)

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RATES AND CHARGES. WESTERN

	PROJE	ECTED		RAT	ш					
	FLOW IN 1000	IN 1000	%	1,000 Gallons	allons/	%				
	GALE	SNO	Change	or Charge Per Minimum	r Minimum	Change	Total Revenue	enue,	% Change	\$ Change
	2020	2021		2020	2021		2020	2021		
Retail										
Chester City	859,109	798,391	-7.07%	\$5.75	\$6.32	9.91%	\$4,939,877	\$5,045,831	2.14%	\$105,954
Parkside	41.875	41.744	-0.31%	\$5.75	\$6.32	9.91%	\$240,781	\$263,822	9.57%	\$23,041
Upland	133,361	133,756	0.30%	\$5.75	\$6.32	9.91%	\$766,826	\$845,338	10.24%	\$78,512
Chester Twp.	37,743	36,875	-2.30%	\$5.75	\$6.32	9.91%	\$217,022	\$233,050	7.39%	\$16,028
Trainer	39,561	40,128	1.43%	\$5.75	\$6.32	9.91%	\$227,476	\$253,609	11.49%	\$26,133
Marcus Hook	41,761	43,016	3.01%	\$8.78	\$9.65	9.91%	\$366,662	\$415,104	13.21%	\$48,443
Minimums # of accounts	3,869	3,722	-3.80%	\$107.73	\$126.40	17.33%	\$416,807	\$470,461	12.87%	\$53,653

2.60% -56.02% -7.53% -39.50% -21.46% 9.96%	61 13.25% \$103,726 07 8.31% \$89,234 69 10.39% \$192,260	50 9.76% \$224,840 48 9.76% \$40,890 00 9.76% \$40,890 50 9.76% \$5,880 75 9.76% \$51,100	73 9.78% \$337.462 38 9.78% \$424.313 20 1.91% \$5,100 50 1.91% \$5,100 60 2.273% \$5,407 16 3.275% \$5,497 16 9.75% \$26,397 17. 6890	10.00% 10.00%
\$60,960 \$60,960 \$162,893 \$1 \$30,480 \$15,240 \$7 \$26,670	\$200,044 \$886,861 \$1,163,507 \$6 \$2,050,369	10 S2,529,450 814,648 10 \$459,900 90 \$148,050 70 \$56,150 75 \$574,875	53,783,073 55 54,073 50 52,72,20 50 523,21 60 526,516 60 526,516 60 526,716	
\$11,386 \$138,600 \$138,600 \$50,381 \$513,860 \$33,957 \$41,580	\$783,135 % \$1,074,274 \$1,857,409	\$2,304,610 \$13,346 \$419,020 % \$134,890 % \$50,270 % \$50,2775	\$3,455,911 \$4,352,625 \$3,778,635 \$567,120 \$575,120 \$575,130 \$270,300	
57.62 9.96% \$7.62 9.96% \$7.62 9.96% \$7.62 9.96% \$7.62 9.96% \$7.62 9.96%	\$3.17 9.69% \$3.17 9.69%	\$3.15 9.76% \$3.15 9.76% \$3.15 9.76% \$3.15 9.76% \$3.15 9.76% \$3.15 9.76%	\$3.49 9.75% \$3.49 9.75% \$3.49 9.75% \$3.49 9.75% \$3.49 9.75%	\$3.85 10.00% \$3.85 10.00%
86.98 86.98 86.98 86.98 86.98 86.98 86.98 86.98 86.98	52.89	\$2.87 \$2.87 \$2.87 \$2.87 \$2.87	83.18 83.18 83.18 83.18 83.18	\$3.50 \$3.50
-6.70% -60.00% 6.89% -44.98% 0.00% -28.57% 0.00%	46,410 - 45,1478 79,767 3.24% 167,037 - 1.26% 46,804 0.64%	0,00% 0,00% 0,00% 0,00% 0,00%	0.00% 0.00% -2.13% -7.14% 11.83% -5.88% 0.00%	0.00% 0.00%
1,633 8,000 21,377 4,000 2,000 3,500 6,000	279,767 367,037 646,804	803,000 4,650 146,000 47,000 21,000 182,500	1,368,750 1,162,890 78,000 104,000 86,000 85,000	967,250 0.00%
1,643 20,000 20,000 7,270 2,000 4,900 6,000	270,981 371,721 642,702	803,000 4,650 146,000 47,000 21,000	1,204,150 1,388,750 1,188,250 84,000 93,000 62,050 85,000	967,250 602,250
Evelon Ace Linen PQ PQ Delco Linens Covarita Congoleum Monroe - Sanitary	Wholesale EDU: Brookhaven Nether Providence	WESTERN: Southern Soccer Stadium Eddystone Boeing Harrah's Racino Lower Chichester	Wholesale Industrial: Kimberly Clark Sunco Braskem Dynegy (Liberty Electric) Monroe-Process Marcus Hook Energy (FPL)	Chester Ridley Creek Southwest Authority Middletown

<sup>(1)</sup> Plus excess BOD/TSS surcharge at \$,32/LB and \$,285/LB respectively. Delcora has a surcharge for BOD and TSS over 300 MG/L. Permit Industries at times send Delcora an excess of this amount, which may result in a surcharge amount.

2021 BUDGET

	PROJECTED	CTED	6	ć	i L	ð				
	FLOW IN 1,000 GALLONS	ons ONS	% Change	900	ooo Gallons	% Change	Total Revenue		% Change \$ Change	\$ Change
	2020 Budget 2021 Budget	2021 Budget		2020 Budget	2020 Budget 2021 Budget		2020 Budget 2021 Budget	2021 Budget	-	
<u>=astern Authority</u> Central Delaware County Authority	3,832,500	3,832,500	0.00%	\$2.71	\$2.98	6.96%		\$10,386,075 \$11,420,850	9.96%	\$1,034,775
Darby Creek Joint Authority	7,482,500	7,482,500	0.00%	\$2.71	\$2.98	9.96%	\$20,277,575	\$20,277,575 \$22,297,850	9.96%	\$2,020,275
Muckinipates Authority	1,733,750	1,733,750	0.00%	\$2.71	\$2.98	8.96%	\$4,698,463	\$5,166,575	8.96%	\$468,113

RATES AND CHARGES- Other Residential			
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TOTAL 13,048,750 13,048,750 0.00%

\$35,362,113 \$38,885,275 9,96% \$3,523,163

			%	RAT	RATE Per	%				
	Number of EDU	's/ 000 Gallons	Change	EDU/00	EDU/ 000 Gallons	Change	Total R	Total Revenue	% Change	\$ Change
	2020 Budget 2021 Budget	2021 Budget		2020 Budget	2021 Budget	1	2020 Budget	2021 Budget		
Rose Valley Pump Station										
Rose Valley Residents	373	373	0.00%	\$972.00	\$1,065.00	9.57%	\$362,556	\$397,245	9.57%	\$34,689
Nether Providence Residents	127	127	0.00%	\$972,00	\$1,065.00	9.57%	\$123,444	\$135,255	9.57%	\$11,811
Total Rose Valley Pump Station	900	200	%00.0				\$486,000	\$532,500	%25.6	\$46,500
Springhill Farms Wastewater Authority										
Residential Based on EDU		282			\$254.97			\$71,902		\$71,902
Residential Based on Flow		9,160			\$11.36			\$104,058		\$104,058
Commercial Based on EDU		112			\$599.37			\$67,129	_	\$67,129
Commercial Based on Flow		8,552			\$11.36			\$97,151		\$97,151
							\$0	\$340,239	_	\$340,239
Pocopson										
Riverside	160	160	0.00%	\$950.00	\$1,045.00	10.00%	\$152,000	\$167,200	10.00%	\$15,200
Preserve	99	99	0.00%	\$1,400.00	\$1,540.00	10.00%	\$92,400	\$101,640	10.00%	\$9,240
	226	226	0.00%				\$244,400	\$268,840	10.00%	\$24,440
Edgmont Residential	679	679	0.00%	\$1,275.00	\$1,400.00	9.80%	\$865,725	\$950,600	9.80%	\$84,875
Commercial Based on EDU	152	152	0.00%	\$1,025.00	\$1,125.00	9.76%	\$155,800		9.76%	\$15,200
Commercial Based on Flow	12,387	12,387	0.00%	\$10.25	\$11.25	9.76%	\$126,967	\$139,354	9.76%	\$12,387
							\$1,148,492	\$1,260,954		\$112,462

\$1,878,892 \$2,402,533 27,87% \$523,641

TOTAL

#### **2021 BUDGET**

#### REVENUE AND EXPENSE ANALYSIS

Revenues:	2020	2021	\$ Change	% Change
Service Charges:				
Eastern Delaware County	040 000 075	#44 400 0E0	P4 024 77E	9.96%
Central Delaware County Authority	\$10,386,075	\$11,420,850	\$1,034,775 \$2,020,275	9.96%
Darby Creek Joint Authority	\$20,277,575 \$4,698,463	\$22,297,850 \$5,166,575	\$468,113	9.96%
Muckinipates Authority	\$35,362,113	\$38,885,275	\$3,523,163	9.96%
	<b>7 7 7</b>		,	
Western Delaware County				
Residential	<b>\$7,175,451</b>	\$7,527,215	\$351,765	4.90%
EDU Wholesale	\$1,857,409	\$2,050,369	\$192,960	10.39%
Retail Industrial	\$428,364	\$353,644	-\$74,720	-17.44%
Western Wholesale	\$3,455,911	\$3,793,073	\$337,162	9.76% 8.83%
Wholesale Industrial	\$9,161,739	\$9,971,070	\$809,331	10.00%
Chester Ridley Creek	\$5,493,250 \$27,572,123	\$6,042,575 \$29,737,945	<u>\$549,325</u> \$2,165,822	7.86%
	\$27,072,120	Ψ29,101,340	Ψ2,100,022	1.0070
Other Residential	\$1,878,892	\$2,402,533	\$523,641	27.87%
Remote Locations	\$450,000	\$500,000	\$50,000	11.11%
Total Service Charges	\$65,263,127	\$71,525,753	\$6,262,626	9.60%
Other Revenues:				
Interest Income Investments	\$1,300,000	\$150,000	-\$1,150,000	-88.46%
Residual Waste	\$5,000,000	\$5,250,000	\$250,000	5.00%
Covanta Effluent Usage	\$90,000	\$90,000	\$0	0.00%
Load Surcharge	\$325,000	\$325,000	\$0	0.00%
Other Income	\$300,000	\$300,000	<u>\$0</u>	0.00%
	\$7,015,000	\$6,115,000	-\$900,000	-12.83%
Total Revenues	\$72,278,127	\$77,640,753	\$5,362,626	7.42%
Expense:				
Philadelphia Plant Treatment Costs	\$13,002,566	\$13,801,708	\$799,142	6.15%
Debt Service	\$12,800,000	\$12,800,000	\$0	0.00%
Salaries & Wages	\$11,980,831	\$12,491,346	\$510,515	4.26%
Overtime	\$1,428,950	\$1,467,500	\$38,550	2.70%
Utilities	\$2,608,650	\$2,579,150	-\$29,500	-1.13%
Chemicals	\$1,135,000	\$1,271,000	\$136,000	11.98%
Employee Benefits	\$4,801,213	\$4,947,490	\$146,277	3.05%
Pension	\$1,725,000	\$1,805,000	\$80,000	4.64%
Repairs & Maintenance	\$3,493,912	\$2,902,975	-\$590,937	-16.91%
Insurance	\$956,196	\$951,775	-\$4,421	-0.46%
Minor Equipment & Supplies	\$465,901	\$232,146	-\$233,755	-50.17%
Information Technology	\$1,160,000	\$1,152,000	-\$8,000	-0.69%
Solicitor	\$750,000	\$1,500,000	\$750,000	100.00%
Consulting	\$350,000	\$500,000 \$4,375,000	\$150,000 \$122,500	42.86% 9.78%
Solids Disposal/Grit Screening	\$1,252,500	\$1,375,000	\$122,500 \$200,000	61.54%
Engineering	\$325,000 \$4.472.500	\$525,000 \$971,800	-\$200,700	-17.12%
Other Contracted Services Office & Advertising	\$1,172,500 \$245,400	\$186,000	-\$59,400	-24.21%
Dues and Conferences	\$94,000	\$48,950	-\$45,050	-47.93%
Edgmont Treatment	\$150,000	\$175,000	\$25,000	16.67%
Education and Training	\$130,000	\$123,500	-\$7,500	-5.73%
Contingency	\$700,000	\$700,000	\$0	0.00%
Reserve For Doubtful Accounts	\$0	\$500,000	\$500,000	NC
Total Expenses	\$60,728,619	\$63,007,340	\$2,278,721	3.75% 26.70%

#### 2021 BUDGET

#### **EXPENSE BY DEPARTMENT**

		_ • • • • • • • • • • • • • • • • • • •		
	2020	2021	\$ Change	% Change
Expense:				
Administration, IT, Engineering				
Total	\$7,720,296	\$8,643,220	\$922,924	11.95%
Debt Service:				
Total	\$12,800,000	\$12,800,000	\$0	0.00%
Operations and Maintenance:				
Eastern Delaware County:				
Pump Stations	\$1,340,667	\$1.021.567	-\$319,100	-23.80%
Philadelphia Treatment	\$13,002,566	\$13,801,708	\$799,142	6.15%
Total East Expenses	\$14,343,233	\$14,823,275	\$480,042	3.35%
Western Delaware County:				
Western Regional Treatment Plant	\$13,956,939	\$13,880,262	-\$76,677	-0.55%
Industrial Pretreatment	\$505,231	\$477,974	-\$27,257	-5.39%
Central Lab	\$765,259	\$835,098	\$69,839	9.13%
Chester Pump Station	\$338,656	\$348,890	\$10,234	3.02%
Sewer Maintenance	\$2,566,388	\$2,654,887	\$88,499	3.45%
Chester Area Lift Stations	\$132,419	\$112,063	-\$20,356	-15.37%
Eddystone Pump Station	\$68,225	\$68,726	\$501	0.73%
Customer Revenue (Billing)	\$729,458	\$764,721	\$35,263	4.83%
Marcus Hook/Lower Chi	\$109,181	\$108,182	-\$999	-0.91%
Trainer Pump Stations	\$44,891	\$33,953	-\$10,938	-24.37%
Remote Locations	\$2,130,559	\$2,258,448	\$127,889	6.00%
Sludge Processing	\$3,055,000	\$3,207,750	\$152,750	5.00%
Southern Pump Stations	\$93,584	\$80,356	-\$13,228	-14.13%
Chester Ridley Creek	\$327,308	\$315,474	-\$11,834	-3.62%
Edgmont	\$341,992	\$394,061	\$52,069	15.23%
Reserve For Doubtful Accounts	\$0	\$500,000	\$500,000	NC 2.000
Contingency	\$700,000	\$700,000	\$0	0.00%
Total West Expenses	\$25,865,090	\$26,740,845	\$875,755	3.39%
Total Expenses	\$60,728,619	\$63,007,340	\$2,278,721	3.75%
Expenses Without Debt Service	\$47,928,619	\$50,207,340	\$2,278,721	4.75%

#### 2021

ESTIMATE OF SERVICE CHARGES

**FOR** 

CENTRAL DELAWARE COUNTY AUTHORITY

DARBY CREEK JOINT AUTHORITY

MUCKINIPATES AUTHORITY

In Accordance With Section 3.06 of the Service agreements Dated December 1, 1973 ( plus subsequent amendments)

Adopted by Board:

November 17, 2020

Approved by Consulting Engineer:

Roger W. Lehman (Dec 16, 2020 11:00 EST)

#### 2021 ESTIMATE SERVICE CHARGE

To: Central Delaware County Authority

Statement of Estimates of Service Charge for Calendar Year 2020 per Section 3.06 of Service Agreement Dated December 1, 1973 (plus subsequent amendments)

			2020	2021
1.	Estimated Operating and Capital costs of DELCORA for Eastern Delaware County System		\$35,362,113	\$38,885,275
2.	Estimated Amount to be Paid to DELCORA During Yea	r	\$10,386,075	\$11,420,850
3.	Amount of Credit Resulting from Previous Years Overpayment		\$0	\$0
4.	Amount of Credit Resulting from Governmental Grants, etc.		\$0	\$0
	Total Credits		\$0	\$0
	Net Estimated Billing		\$10,386,075	\$11,420,850
5.	Amount Due as Result of any Prior Year's Bill not Paid Plus Interest		\$0	\$0
	Total Due for Year		\$10,386,075	\$11,420,850
	Payment of Above Due as Follows:			
	March 31, 2021 June 30, 2021 September 30, 2021 December 31, 2021	\$2,855,213 \$2,855,213 \$2,855,213 \$2,855,213 \$11,420,850		
	ISTO	φ11,42U,85U		

#### 2021 ESTIMATE SERVICE CHARGE

To: Darby Creek Joint Authority

Statement of Estimates of Service Charge for Calendar Year 2020 per Section 3.06 of Service Agreement Dated December 1, 1973 (plus subsequent amendments)

			2020	2021
1.	Estimated Operating and Capital costs of DELC for Eastern Delaware County System	CORA	\$35,362,113	\$38,885,275
2.	Estimated Amount to be Paid to DELCORA Du	ring Year	\$20,277,575	\$22,297,850
3.	Amount of Credit Resulting from Previous Year Overpayment	rs IONE	\$0	\$0
4.	Amount of Credit Resulting from Governmental Grants, etc.	l	\$0	\$0
	Total Credits		\$0	\$0
	Net Estimated Billing		\$20,277,575	\$22,297,850
5.	Amount Due as Result of any Prior Year's Bill r Plus Interest	not Paid	\$0	\$0
	Total Due for Year		\$20,277,575	\$22,297,850
	Payment of Above Due as Follows:			
	March 31, 2020 June 30, 2020 September 30, 2020 December 31, 2020	\$5,574,463 \$5,574,463 \$5,574,463 \$5,574,463		
	Total	\$22,297,850		

#### 2021 ESTIMATE SERVICE CHARGE

To: Muckinipates Authority

Statement of Estimates of Service Charge for Calendar Year 2020 per Section 3.06 of Service Agreement Dated December 1, 1973 (plus subsequent amendments)

			2020	2021
1.	Estimated Operating and Capital costs of DELCORA for Eastern Delaware County System		\$35,362,113	\$38,885,275
2.	Estimated Amount to be Paid to DELCORA During Year		\$4,698,463	\$5,166,575
3.	Amount of Credit Resulting from Previous Years Overpayment		\$0	\$0
4.	Amount of Credit Resulting from Governmental Grants, etc.		\$0	\$0
	Total Credits		\$0	\$0
	Net Estimated Billing		\$4,698,463	\$5,166,575
5.	Amount Due as Result of any Prior Year's Bill not Paid Plus Interest		\$0	\$0
	Total Due for Year		\$4,698,463	\$5,166,575
	Payment of Above Due as Follows:			
	March 31, 2020 June 30, 2020 September 30, 2020 December 31, 2020	\$1,291,644 \$1,291,644 \$1,291,644 \$1,291,644		
	Total	\$5,166,575		